



Pro Inside Public Company Limited

Invitation to 2026 Annual General Meeting of Shareholders

27 April 2026 at 2:00 p.m.
via Electronic Devices only (e-AGM)

27 March 2026

Agenda Invitation to 2026 Annual General Meeting of Shareholders

Dear Shareholders

Enclosures Documents to be considered in conjunction with each agenda

1. Annual Report for year 2025 of the Company (56-1 One Report) as a QR Code
2. Company's Financial Statements
3. Profiles of directors for appointment to replace retiring directors by rotation for the 2026
4. Information of the Auditors Nominated for the Year 2026

Documents Required for attending the Meeting

5. Acceptance for the invitation of online meeting
6. Explanation on Appointment of Proxy, Registration and Evidence for Meeting Attendance
7. Profiles of Independent Directors nominated for proxy appointment
8. Proxy form (format optional)
9. Request Form for the Supporting Documents of the 2026 Annual General Meeting of Shareholders
10. Articles of Association of the Company only applicable to the Shareholders' Meetings
11. Privacy Notice for the 2026 Annual General Meeting of Shareholders

The Board of Directors' Meeting of Pro Inside Public Company Limited (hereinafter referred to as "Company") No. 1/2026, held on February 26, 2026, had resolved to convene the 2026 Annual General Meeting of Shareholders on 27 April 2026 at 2:00 p.m. via electronic devices (e-AGM), pursuant to the Electronic Meetings Act B.E. 2563 and other related laws and regulations, and the list of shareholders entitled to attend the meeting (Record Date) is set for March 16, 2026, In this regard, the Company provided shareholders with the opportunity to propose agenda items for inclusion in the Meeting agenda from 28 November 2025 to 31 December 2025. It appears that no shareholder proposed any agenda item for consideration. The Company has therefore determined the Meeting agenda items as follows:

Agenda 1 To acknowledge the 2025 operation results of the Company

Background and Rationale:

The Company's operation results for the year 2025, as shown in the Annual Report 2025, (56-1 One Report 2025) which was submitted to shareholders with the invitation details as shown in Attachment 1, (in electronic format, available for download via the QR code provided in the Notice of the Meeting)

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose that the Shareholders' Meeting consider and acknowledge the Company's operation results for the year 2025.

Voting

As this Agenda is for acknowledge only, no voting is required.

Agenda 2 To consider and approve the Company's financial statements for the year 2025, ended 31 December 2025

Background and Rationale:

In compliance with relevant law stipulating that a Company shall prepare its Financial Statements at the end of the fiscal year of the Company and arrange for them to be audited and certified by the Audit prior to propose for Shareholder's approval.

The financial Statements for the year ended 31 December 2025 have been reviewed by the Audit Committee and audited by the Certified Public Accountant (CPA) details as shown in the Company's financial statements which was submitted to Shareholders in the form of QR Code together with this Invitation details as shown in Attachment 2. A summary of the key financial position for the year 2025 is as follows:

Unit: Million Baht

Detail	Y 2025	Y 2024
Statements of Financial		
- Total Assets	3,316	1,755
- Total Liabilities	2,273	1,429
- Total Shareholder's equity	1,043	326
Statements of Income		
- Total Revenue	3,132	1,471
- Profit for the Year	271	103
- Basic earnings per share (Baht per Share)	0.51	0.26
Statements of Cash Flows		
- Net cash (used in) from operating activities	(847)	8
- Net cash (used in) investing activities	(115)	(69)
- Net cash from financing activities	1,016	121
- Net increase cash and cash equivalents	54	60
- Cash and cash equivalents at the beginning of the years	138	78
- Cash and cash equivalents at the end of the years	192	138

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose that the Shareholders' Meeting consider and approve the financial statements for the year 2025 ended 31 December 2025, which have been reviewed by the Audit Committee and audited by the Company's auditor.

Voting:

This agenda must be approved by a majority vote of the total number of votes of shareholders who attend the Meeting and cast their votes.

Agenda 3 To consider and approve the omission of the allocation of net profit as a legal reserve and the approval of dividend payment for the operating results of the year 2025

Background and Rationale:

In accordance with the Public Limited Companies Act B.E. 2535, the Company is required to allocate at least five (5) percent of its annual net profit deducted by any accumulated losses carried forward to a reserved fund, until the reserved fund reaches at least ten (10) percent of the registered capital. As of December 31, 2025, the Company had a registered capital of THB 270,000,000 and a legal reserve of THB 27,000,000, representing 10% of the registered capital, in full compliance with the requirement under the Public Limited Companies Act. Therefore, the Company is not required to further allocate additional profit as a legal reserve for this period.

In addition, the Company has a dividend payment policy to shareholders at no less than 40 percent of the net profit after income tax deduction, and legal Reserve deduction according to the law. However, the dividend payment may be subjected to change as deemed appropriate, taking into account investment plans, liquidity and other appropriateness

For the year ended 31 December 2025, the Company reported a net profit of THB 271 million and had no accumulated deficit. Accordingly, the Company is legally permitted under applicable laws and its Articles of Association to consider the payment of dividends to its shareholders. The Company also maintains a strong financial position and sufficient liquidity to support its ongoing business operations. It is therefore deemed appropriate to propose the approval of a dividend payment for the operating results of the year 2025 at the rate of THB 0.20 per share, which represents 39.79 percent of the net profit. The difference from 40 percent is minimal and not material. The dividend rate of THB 0.20 per share is considered appropriate from an administrative perspective and is consistent with the Company's operating performance.

Detail of interim Dividend Payment

Details of Dividend Payment	Y 2025	Y 2024	
	Annual Dividend Payment	Interim Dividend Payment No. 1/2024	Interim Dividend Payment No. 2/2024
1. Profit for the year as per the Financial Statements (Baht)	271,413,296	180,793,491 <i>(As of Quarter 1)</i>	121,706,739 <i>(As of Quarter 2)</i>
		Unappropriated Retained Earnings	
2. <u>Less</u> a legal reserve (Baht)	-	7,000,000	-
3. Net profit for dividend payment (Baht) (1) - (2)	271,413,296	173,793,491	121,706,739
4. Total amount of dividend paid (Baht)	108,000,000	72,000,000	72,000,000
5. Dividend Payment Ratio (%)	39.79	41.43	59.16
6. Number of Shares (Shares)	540,000,000	400,000,000	400,000,000
7. Dividend Per share (Baht per Share)	0.20	0.18	0.18

Note: The entitlement to receive the annual dividend for 2025 remains uncertain, as it is subject to approval by the Meeting of Shareholders.

The dividend shall be payable only to shareholders who are entitled to receive the dividend in accordance with the Company's Articles of Association, as listed on the Record Date for determining the shareholders entitled to receive the dividend, which is set for 7 May 2026 (the XD date, or the date on which purchasers will not be entitled to the dividend, will be 6 May 2026). The dividend payment date is scheduled for 27 May 2026. However, the entitlement to receive such dividend remains subject to approval by the Meeting of Shareholders.

Board of Directors' Opinion:

The Board of Directors has considered and deemed it appropriate to propose that the Shareholders' Meeting approve the omission of the allocation of net profit to the legal reserve, as the Company has fully complied with the legal requirement for such reserve, and approve the payment of dividends from the operating results for the year 2025 to shareholders at the rate of THB 0.20 per share, totaling approximately THB 108 million, representing 39.79 percent of the net profit for the year 2025.

Voting

This agenda must be approved by a majority vote of the total number of votes of shareholders who attend the Meeting and cast their votes.

Agenda 4 To consider and approve the appointment of directors in place of those who are due to retire by rotation for the year 2026

Background and Rationale:

According to the Public Limited Companies Act B.E. 2535 and Article 17 of the company's regulations, at every annual general meeting, one-third (1/3) of the Board of Directors shall retire. If directors number is not dividable by three portion, then directors will be retired amount closest to one-third. The directors who retire by rotation in the first and second year after becoming a public company shall be drawn by lots. After that, the directors who have been in position the longest shall retire first. The directors who retired at that time may be re-elected into a position.

Currently, the Company has determined a Board structure comprising a total of eight (8) positions (seats). As of 13 February 2026, one director has resigned, resulting in seven (7) directors currently serving. The Company is in the process of recruiting and appointing a replacement director to fill the vacancy, in order to align with the prescribed Board structure.

During the first and second years following the Company's conversion into a public company, three (3) directors retired by rotation each year, totaling six (6) directors. Accordingly, at the 2026 Annual General Meeting of Shareholders, two (2) directors will be due to retire by rotation, representing the remaining number under the Company's rotational retirement requirements as stipulated in its Articles of Association. The names and positions of such directors are as follows

Names of the Directors	Position
1.Mr. Wisudhi Srisuphan	Chairman of the Board of Directors / Chairman of Nomination and Remuneration Committee / Independent Director
2.Mr. Tim Tak Timothy Wong	Chairman of the Audit Committee / Vice Chairman of the Board of Directors / Chairman of Risk Management Committee / Independent Director

In considering the nomination of directors to replace those retiring by rotation, the Board of Directors assigned the Nomination and Remuneration Committee to consider the nomination of the persons qualified to be directors, and then proposed the names of such candidates to the Board of Directors. In this regard, the Company provided shareholders with the opportunity to nominate qualified persons for consideration and election as directors at the 2026 Annual General Meeting of Shareholders from 28 November 2025 to 31 December 2025. It appears that no shareholder nominated any qualified person for appointment as a director of the Company.

However, with regard to the consideration of election of new directors (the Interested director was prohibited from participating in the meeting), the Nomination and Remuneration Committee had proposed its opinion to the Board of Directors that the two (2) retiring directors are qualified, knowledgeable, well-experienced, visionary, ethical, as well as possessing good leadership skills, with an excellent attitude toward the organization, and are able to devote their time in the best interests of the Company's business operation. In addition, it also took into account the characteristics and does not have any prohibited characteristics under the Public Limited Companies Act and Securities and Exchange Act B.E. 1992 (and its amendment) ("Securities and Exchange Act") as well as related regulations for those who will hold positions as independent directors, they are qualified as independent directors in accordance with the requirements of the Securities and Exchange Commission, including the Company's definition of an "Independent Director(s)" and be able to give independent opinions in relation to the relevant rules and regulations. The profiles of the persons proposed for appointment as directors in replacement of those retiring by rotation are set out in Attachment 3.

Board of Directors' Opinion

The Board of Directors (excluding the directors who are due to retire by rotation at the 2026 Annual General Meeting of Shareholder) has considered for the most appropriate and useful of the Company's operation, and deemed it appropriate to propose that the Shareholders' Meeting consider and approve the re-appointment 2 directors; (1) Mr. Wisudhi Srisuphan (2) Mr. Tim Tak Timothy Wong returned as Independent directors for another term.

Voting:

This agenda must be approved by a majority vote of the total number of votes of shareholders who attend the Meeting and cast their votes.

Agenda 5 To consider and approve the remuneration for directors for the year 2026

Background and Rationale:

According to the Public Company Limited Act BE. 2 5 3 5 Section 9 0 , the payment of directors' remuneration shall be in accordance with the resolution of the shareholders' meeting, comprising of the votes of not less than two-thirds of the total votes of the shareholders attending the meeting, and for the Board of Directors receive remuneration for their performance of duties properly and fairly, this includes sub-committees' remuneration which the Board of Directors has considered and appointed to supervise the management in various fields in accordance with the specified policies. Therefore, the Nomination and Remuneration Committee has proposed to the Board of Directors a review of the structure and rates of directors' remuneration for the year 2026. In determining such remuneration, consideration has been given to the Company's operating results, the scope of duties and responsibilities of the directors, as well as remuneration practices of other companies in the same industry. It is therefore considered appropriate to adjust the remuneration rates to align with the Company's size and increased responsibilities, and to enable the Company to retain and attract qualified individuals to effectively serve on the Board. The details of the proposed remuneration are as follows:

Unit: Baht

Meeting	Remuneration (THB)		Meeting Allowance (THB)	
	Monthly basis		Per meeting	
	Y 2025	Y 2026	Y 2025	Y 2026
Board of Directors / Shareholder				
Chairman	22,000	26,000	20,000	25,000
Vice Chairman	-	22,000	-	19,000
Director	12,000	18,000	10,000	14,000
Audit Committee				
Chairman	-	-	12,000	20,000
Director	-	-	10,000	14,000
Risk Management Committee				
Chairman	-	-	12,000	20,000
Director	-	-	10,000	14,000
Nomination and Remuneration Committee				
Chairman	-	-	12,000	20,000
Director	-	-	10,000	14,000
Corporate Governance and Sustainability Committee				
Chairman	-	-	12,000	20,000
Director	-	-	10,000	14,000

In this regard, the monthly remuneration and meeting allowance for year 2026 in aggregate shall not exceed THB 4,800,000 per year (increased from THB 3,000,000 per year in the previous year). In addition, the directors, who are employee of the Company, shall not be entitled to receive meeting allowance for the sub-committee meetings.

Other Benefits

The Group has established a Directors and Officers Liability Insurance policy to support directors in performing their duties effectively.

Board of Directors' Opinion

The Board of Directors has carefully considered the proposal of the Nomination and Remuneration Committee and deems it appropriate to propose that the Shareholders' Meeting consider and approve the remuneration of the directors and sub-committees for the year 2026, by setting the total remuneration at an amount not exceeding THB 4,800,000 per year (increased from THB 3,000,000 per year in the previous year).

Voting:

This agenda must be approved by not less than two-thirds of the total number of votes of shareholders who attend the Meeting.

Agenda 6 To consider and approve the appointment of the auditor and the audit fee for the year 2026

Background and Rationale:

According to Section 120 of the Public Limited Companies Act B.E. 2535 (1992) and Article 37 of the company's regulations, the annual general meeting of shareholders shall appoint the auditor and determine the audit fees of the company each year.

For the fiscal year 2026, the Audit Committee has reviewed the appropriateness of the appointment of the Company's auditor, taking into consideration the regulations of the Securities and Exchange Commission and the Stock Exchange of Thailand regarding auditor rotation for listed companies. Such regulations provide that an auditor who has performed audit or review and expressed an opinion on a company's financial statements for seven consecutive fiscal years should be rotated in order to promote independence in auditing.

As the Company has appointed auditors from PricewaterhouseCoopers ABAS Ltd. for seven consecutive fiscal years, the Audit Committee therefore considers it appropriate to propose a change of auditor in order to enhance independence and transparency in the audit process, as well as to comply with good corporate governance practices.

In this regard, the Audit Committee has considered and selected auditors from EY Office Limited ("EY"), taking into account their qualifications, knowledge, expertise, industry experience, credibility, professional standards, independence, continuity and efficiency of performance, as well as the reasonableness of the

proposed audit fee. In addition, the Company’s parent company is currently considering appointing auditors from EY as well. Should the appointment be aligned, it would enhance consistency and efficiency in the preparation and review of financial statements at the group level.

The Board of Directors and the Audit Committee therefore deem it appropriate to propose to the Meeting for consideration and approval of the appointment of auditors from EY Office Limited as the Company’s auditor for the fiscal year 2026. Any one of the following auditors shall be authorized to conduct the audit and express an opinion on the Company’s financial statements, as listed below:

- | | |
|------------------------------------|------------------------------------|
| (1) MS. NARAYA SRISUKH | CPA Registration No. 9188 ; and/or |
| (2) MRS. GINGKARN ATSAWARANGSALIT | CPA Registration No. 4496; and/or |
| (3) MISS ORAWAN TECHAWATANASIRIKUL | CPA Registration No. 4807; and/or |
| (4) MR. KITTI TEACHAKASEMBUNDIT | CPA Registration No. 9151 |

The profiles of the auditors proposed for appointment as the Company’s auditors for the year 2026 are set out in Attachment 4.

In case those auditors cannot perform their duties to the Company, EY Office Limited. shall arrange for another licensed auditor from EY Office Limited. who meets the qualifications to carry out the audit on behalf of the company, subject to prior approval by the Board of Directors. The auditors listed above have no relationship or vested interest with the company, its executives, major shareholders, or any individuals related to them.

It is proposed that the audit fee for the fiscal year 2026 be set at a maximum of 1,900,000 Baht per year, excluding other expenses (Out of Pocket Expenses). A comparison with the audit fees of the previous year is as follows:

	Unit ; Baht			
Details (Unit: Baht)	2023	2024	2025	2026
Audit fee	2,100,000	2,350,000	2,350,000	1,900,000
Non-Audit fee	None	1,000,000 ^{1/}	None	None
Total	2,100,000	3,350,000	2,350,000	1,900,000

Note: 1/ Special audit fee for the preparation of financial statements for the year ended 31 December 2021, prepared for a specific purpose (Special Purpose), to be used as supporting information for the Company’s initial public offering (IPO) filing with the Securities and Exchange Commission of Thailand.

Board of Directors’ Opinion

The Board of Directors and Audit Committee deemed it appropriate to propose that the Meeting consider and approve the appointment of the following auditors from EY Office Limited, as the auditors for the year 2026 and approve the auditor’s remuneration for the year 2026 at the total amount not exceeding THB 1,900,000 as specified above.

Voting:

This agenda must be approved by a majority vote of the total number of votes of shareholders who attend the Meeting and cast their votes.

Moreover, to be in accordance with Section 225 of the Securities and Exchange Act. The Board of Directors, therefore, fixed 16 March 2026 as the record date (Record Date) to determine the names of shareholders who shall have the right to attend and vote at the 2026 Annual General Meeting of Shareholders.

Shareholders are hereby informed of the above schedule and are cordially invited to attend the Meeting on the date and at the time specified above via electronic means (e-AGM), in compliance with the relevant notifications, regulations, and laws. The Company will utilize the electronic meeting system provided by OJ International Co., Ltd., a specialist provider of electronic shareholders' meeting control systems. The system complies with the standards for electronic meetings prescribed by the Electronic Transactions Development Agency (ETDA) and has been certified by the relevant authorities. The meeting control system has been duly certified, and the voting system has successfully completed a self-assessment of compliance with the requirements of ETDA.

Please be informed accordingly that all shareholders are hereby invited to attend the Meeting on the date and time as mentioned above. Any shareholders wish to appoint another person to attend and vote on his/her behalf at this meeting, please appoint one of the proxy forms, Form A, Form B or Form C and submit to the Company before attending the meeting. As for foreign shareholders who appoint a custodian in Thailand, please use Form C. In the event that shareholders who are unable to attend the 2026 Annual General Meeting of Shareholders can appoint Independent Directors of the Company as detailed in the proxy form to attend the meeting and vote on behalf of the shareholders. If any shareholders have any questions concerning the proposed agendas, the Company welcomes the opportunity to clarify these matters in the Meeting. Please send your questions in advance via email to companysecretary@proinside.co.th If you wish to ask further questions, please contact the Company's secretary at the phone number 02 029 7875 ext. 726.

However, due to this meeting is an electronic meeting (e-AGM). Shareholders can study the explanation on how to assign proxy, registration, presenting evidence of attendance to the meeting and the method of attending the meeting via electronic media (e-AGM) according to Enclosure 6 that attached to this letter and the Company request the shareholders to send the acceptance form to the Company or by scanning or taking photos to the company at companysecretary@proinside.co.th within 23 April 2026 would be very grateful.

The Company would like to inform shareholders that the Notice of the Annual General Meeting of Shareholders, the Annual Registration Statement and Annual Report 2025 (Form 56-1 One Report), and other supporting documents may be accessed by scanning the QR code provided in the meeting notice or via the Company's website at <https://www.proinside.co.th/> from 27 March 2026 onwards.

Any shareholder who wishes to receive the documents for the 2026 Annual General Meeting of Shareholders in printed booklet form, comprising the Notice of Meeting and the Proxy Form, may contact the Company Secretary at companysecretary@proinside.co.th Further details are set out in Enclosure 9. Shareholders are requested to clearly specify their mailing address and contact information so that the Company may respond accordingly.



Best regards,

A handwritten signature in blue ink, appearing to be 'Wisudhi Srisuphan', written in a cursive style.

(Mr. Wisudhi Srisuphan)

Chairman

Annual Report 2025 (56-1 One Report 2025)



<https://www.proinside.co.th/wp-content/uploads/2026/03/PIS-56-1-2025-EN.pdf>

PRO INSIDE PUBLIC COMPANY LIMITED

FINANCIAL STATEMENTS

31 DECEMBER 2025



Independent Auditor's Report

To the shareholders and the Board Directors of Pro Inside Public Company Limited

My opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Pro Inside Public Company Limited (the Company) as at 31 December 2025 and its financial performance and its cash flows for the year then ended in accordance with Thai Financial Reporting Standards (TFRS).

What I have audited

The Company's financial statements comprise:

- the statement of financial position as at 31 December 2025;
- the statement of comprehensive income for the year then ended;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include material accounting policies and other explanatory information.

Basis for opinion

I conducted my audit in accordance with Thai Standards on Auditing (TSAs). My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of my report. I am independent of the Company in accordance with the Code of Ethics for Professional Accountants including Independence Standards issued by the Federation of Accounting Professions (TFAC Code) that are relevant to my audit of the financial statements and I have fulfilled my other ethical responsibilities in accordance with the TFAC Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key audit matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. I determine one key audit matter: Revenue recognition from system integration services and services project. The matter was addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on the matter.



Key audit matter	How my audit addressed the key audit matter
<p data-bbox="268 409 762 472"><i>Revenue recognition from system integration services and services project</i></p> <p data-bbox="268 490 807 613">Refer to Notes to Financial Statements No. 4.14 Accounting policies for revenue recognition and Note 7 Critical accounting estimates and judgements.</p> <p data-bbox="268 645 807 857">The Company recognises revenue from system integration services and services projects in accordance with the performance obligations satisfied over time. The progress measurement for each performance obligation depends on the condition and substance determining in a contract with customer.</p> <p data-bbox="268 889 798 918">I focused on the revenue recognition because:</p> <ol data-bbox="268 949 807 1469" style="list-style-type: none"> <li data-bbox="268 949 807 1256">1. The revenue recognition involves significant management's judgements when identifying the performance obligations, evaluating the method used, either input or output method, to measure progress towards completion of the contract, the estimation of total contract cost and the provision for project loss which may impact to progress measurement of the projects applying the input method <li data-bbox="268 1288 807 1469">2. The Company has revenue recognition from system integration services and services projects for the year ended 31 December 2025 of Baht 2,940.04 million, representing 94% of total revenue in the statement of comprehensive income. 	<p data-bbox="834 490 1423 703">I enquired management about the Company's accounting policies, including those related to its judgements and related estimates. Further, I tested design and operating effectiveness of the internal control system of the revenue and receivable cycle. This includes internal controls to measure the achievement of the performance obligations.</p> <p data-bbox="834 734 1423 918">I gained an understanding of the contents of contracts by random inspection to assess the appropriateness of the revenue recognition method, and to assess it complies with the requirements of the Financial Reporting Standards and it has been applied consistently.</p> <p data-bbox="834 949 1423 1072">I tested, on sample basis, the calculation of the revenue recognition of system integration services and services projects on which input and output method were applied as follows:</p> <ol data-bbox="834 1104 1423 1588" style="list-style-type: none"> <li data-bbox="834 1104 1423 1588">1) Input method <ul data-bbox="882 1167 1423 1588" style="list-style-type: none"> <li data-bbox="882 1167 1423 1379">- Examining the actual cost incurred during the year with invoices and receipts including the accruals for cost incurred but not yet billed from suppliers or sub-contractors e.g. purchase cut off testing to assess all purchase of materials and services have been recorded accurately and completely; <li data-bbox="882 1379 1423 1503">- Agreeing the estimation of total contract cost with the approved estimation of total contract cost set by the board of directors and project manager; <li data-bbox="882 1503 1423 1588">- Testing the accuracy of the stage of completion of the contracts and the amount of revenue recognition;



Key audit matter	How my audit addressed the key audit matter
	<p data-bbox="831 439 1043 470">2) Output method</p> <ul data-bbox="879 499 1418 712" style="list-style-type: none"> <li data-bbox="879 499 1418 622">- Examining supporting documents for the calculation of the work completed and transferred to customers, for example, client acceptance certificates; <li data-bbox="879 622 1418 712">- Testing the accuracy of the stage of completion of the contracts and the amount of revenue recognition. <p data-bbox="831 745 1418 927">I assessed the adequacy of the estimation of the project loss by comparing the contract value with the estimation of total contract and inquiring the management about the potential losses identified including reading the construction agreements and the related documents.</p> <p data-bbox="831 960 1418 1048">I found the method of contract revenue recognition was reasonable and appropriate based on the environment and circumstances.</p>

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to the audit committee.



Responsibilities of the directors for the financial statements

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with TFRS, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The audit committee assists the directors in discharging their responsibilities for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with TSAs, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the audit committee with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the audit committee, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

PricewaterhouseCoopers ABAS Ltd.


A handwritten signature in blue ink, appearing to read 'Nuntika'.

Nuntika Limviriyalers
Certified Public Accountant (Thailand) No. 7358
Bangkok
26 February 2026

Pro Inside Public Company Limited
Statement of Financial Position
As at 31 December 2025

	Notes	2025 Baht	2024 Baht
Assets			
Current assets			
Cash and cash equivalents	10	192,273,458	138,263,851
Financial assets measured at amortised cost	6	6,967,812	667,043
Trade and other current receivables	11	722,222,268	88,777,822
Current portion of lease receivables	12	40,808,718	16,705,656
Current contract assets	13	987,303,320	784,449,398
Inventories	15	211,148,420	68,946,390
Advance payment for projects	17	390,461,876	290,508,971
Other current assets		63,494,118	17,694,250
Total current assets		2,614,679,990	1,406,013,381
Non-current assets			
Restricted deposit at bank	18	224,628,410	128,178,906
Non-current trade receivables - related party	31	229,085,607	-
Lease receivables	12	83,568,596	21,395,679
Non-current contract assets	13	17,333,850	4,392,185
Building improvements and equipment	19	119,094,192	172,493,901
Right-of-use assets	20	17,800,290	14,060,022
Computer software		2,219,329	2,531,220
Deferred tax assets	21	6,478,114	2,984,225
Other non-current assets		1,661,131	2,466,567
Total non-current assets		701,869,519	348,502,705
Total assets		3,316,549,509	1,754,516,086

Director 

Director 



The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Financial Position
As at 31 December 2025

	Notes	2025 Baht	2024 Baht
Liabilities and equity			
Current liabilities			
Trade and other current payables	22	878,948,638	707,276,054
Short-term borrowings from financial institutions	23	1,060,454,779	346,350,464
Current portion of long-term borrowings			
from financial institutions	23	59,850,000	157,379,846
Current contract liabilities	14	64,287,498	77,243,171
Current portion of lease liabilities	23	6,180,989	4,336,383
Corporate income tax payable		8,999,607	13,967,255
Warranty liabilities	25	17,573,258	2,098,566
Other current liabilities		62,113,580	52,230,459
Total current liabilities		2,158,408,349	1,360,882,198
Non-current liabilities			
Non-current contract liabilities	14	44,218,969	2,435,803
Long-term borrowings from financial institutions	23	29,962,500	31,757,138
Lease liabilities	23	12,225,503	10,233,563
Employee benefit obligations	24	28,334,975	22,927,135
Provision for decommissioning cost		201,880	201,880
Total non-current liabilities		114,943,827	67,555,519
Total liabilities		2,273,352,176	1,428,437,717



The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Financial Position
As at 31 December 2025

	Note	2025 Baht	2024 Baht
Liabilities and equity (Cont'd)			
Equity			
Share capital	26		
Authorised share capital			
Ordinary shares, 540,000,000 shares at par value of Baht 0.50 each		<u>270,000,000</u>	<u>270,000,000</u>
Issued and paid-up share capital			
Ordinary shares, 540,000,000 shares paid-up at Baht 0.50 each (2024: Ordinary shares, 400,000,000 shares paid-up at Baht 0.50 each)		270,000,000	200,000,000
Share premium	26	359,016,403	19,500,000
Reserve from share-based payment		8,566,032	8,566,032
Distribution to shareholders		(4,622,946)	(4,622,946)
Contribution from shareholders		7,333,567	7,333,567
Reserve for repurchase shares	26	-	(36,551,350)
Retained earnings			
Appropriated - legal reserve		27,000,000	27,000,000
Unappropriated		380,528,910	109,115,614
Other components of equity		<u>(4,624,633)</u>	<u>(4,262,548)</u>
Total equity		<u>1,043,197,333</u>	<u>326,078,369</u>
Total liabilities and equity		<u>3,316,549,509</u>	<u>1,754,516,086</u>



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The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Comprehensive Income
For the year ended 31 December 2025

	Notes	2025 Baht	2024 Baht
Revenues	8, 9		
Revenue from system integration services		2,000,067,377	928,514,267
Revenue from services		939,972,387	533,643,078
Revenue from sales		192,108,500	8,349,428
Total revenues		<u>3,132,148,264</u>	<u>1,470,506,773</u>
Costs			
Cost of system integration services		(1,597,931,444)	(745,533,477)
Cost of services		(771,332,898)	(397,431,734)
Cost of sales		(182,933,382)	(5,408,797)
Total costs		<u>(2,552,197,724)</u>	<u>(1,148,374,008)</u>
Gross profit	8	579,950,540	322,132,765
Other income		1,768,120	1,542,139
Other gains (losses), net		17,172,782	1,162,391
Selling expenses		(52,715,547)	(50,117,506)
Administrative expenses		(138,751,884)	(114,417,024)
Net impairment losses		(18,524,167)	-
Profit before finance costs and income tax		388,899,844	160,302,765
Finance costs		(59,419,760)	(20,379,067)
Profit before income tax		329,480,084	139,923,698
Income tax expense	29	(58,066,788)	(36,482,417)
Profit for the year		<u>271,413,296</u>	<u>103,441,281</u>



The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Comprehensive Income
For the year ended 31 December 2025

	Notes	2025 Baht	2024 Baht
Other comprehensive income (expense):			
Items that will not be reclassified to profit or loss			
Remeasurements of employee benefit obligations	24	(452,606)	300,846
Income tax on items that will not be reclassified to profit or loss	21	90,521	(60,169)
Total items that will not be reclassified to profit or loss		(362,085)	240,677
Other comprehensive income (expense) for the year, net of tax		(362,085)	240,677
Total comprehensive income for the year		271,051,211	103,681,958
Earnings per share			
Basic earnings per share	30	0.51	0.26



The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Changes in Equity
For the year ended 31 December 2025

Notes	Issued and paid-up share capital Baht	Share premium Baht	Reserve for share-based payment Baht	Distribution to shareholders Baht	Contribution from shareholders Baht	Reserve for repurchase share Baht	Retained earnings		Other component of equity	Total equity Baht
							Appropriated - legal reserve Baht	Unappropriated Baht	Other comprehensive expense Remeasurements employee benefit obligations Baht	
Opening balance at 1 January 2024	200,000,000	19,500,000	3,250,800	(1,757,175)	7,333,567	(36,834,400)	20,000,000	156,674,333	(4,503,225)	363,663,900
Transactions with owners during the year										
Decrease in reserve for repurchase share	26	-	-	-	-	283,050	-	-	-	283,050
Share-based payment	27	-	5,315,232	(2,865,771)	-	-	-	-	-	2,449,461
Appropriation of legal reserve		-	-	-	-	-	7,000,000	(7,000,000)	-	-
Dividend payments	34	-	-	-	-	-	-	(144,000,000)	-	(144,000,000)
Total comprehensive income for the year		-	-	-	-	-	-	103,441,281	240,677	103,681,958
Closing balance at 31 December 2024	<u>200,000,000</u>	<u>19,500,000</u>	<u>8,566,032</u>	<u>(4,622,946)</u>	<u>7,333,567</u>	<u>(36,551,350)</u>	<u>27,000,000</u>	<u>109,115,614</u>	<u>(4,262,548)</u>	<u>326,078,369</u>
Opening balance at 1 January 2025	200,000,000	19,500,000	8,566,032	(4,622,946)	7,333,567	(36,551,350)	27,000,000	109,115,614	(4,262,548)	326,078,369
Transactions with owners during the year										
Increase from share subscription	26	70,000,000	339,516,403	-	-	-	-	-	-	409,516,403
Decrease in reserve for repurchase share	26	-	-	-	-	36,551,350	-	-	-	36,551,350
Total comprehensive income for the year		-	-	-	-	-	-	271,413,296	(362,085)	271,051,211
Closing balance at 31 December 2025	<u>270,000,000</u>	<u>359,016,403</u>	<u>8,566,032</u>	<u>(4,622,946)</u>	<u>7,333,567</u>	<u>-</u>	<u>27,000,000</u>	<u>380,528,910</u>	<u>(4,624,633)</u>	<u>1,043,197,333</u>



PRO INSIDE
PUBLIC COMPANY LIMITED

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The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Cash Flows
For the year ended 31 December 2025

	Notes	2025 Baht	2024 Baht
Cash flows from operating activities			
Profit before income tax		329,480,084	139,923,698
Adjustments for:			
Depreciation	19, 20	60,777,901	60,898,444
Amortisation	28	311,891	311,890
Share-based payment expenses	27	-	12,773,456
Loss from disposal on assets		-	15,827
Loss from write-off on assets	19	947	116,543
Employee benefit expenses	24	5,873,277	5,243,252
Loss (gain) from unrealised on exchange rate		3,085,380	(4,205,097)
Interest income		(1,195,340)	(1,209,839)
Finance costs		59,419,760	20,379,067
Provision for warranty expenses	25	19,016,096	1,094,844
Allowance (reversal) of expected credit loss on trade receivables and contract assets	11, 13	18,524,167	(460,647)
Changes in operating assets and liabilities:			
- Trade and other receivables		(884,191,438)	146,197,783
- Contract assets		(216,973,569)	(389,823,059)
- Lease receivables		(86,275,979)	(38,101,335)
- Inventories		(142,202,030)	(32,529,879)
- Advance payment for projects		(99,952,905)	(230,703,305)
- Other current assets		(45,799,868)	(14,926,858)
- Other non-current assets		805,436	2,549,923
- Trade and other current payables		177,671,085	418,532,212
- Contract liabilities		26,478,879	(38,405,185)
- Other current liabilities		51,897,890	4,721,886
- Payment for warranty liabilities	25	(3,541,404)	(373,542)
- (Payments) proceeds from transferring of employees of related parties		(63,515)	1,715,114
Cash (used in) generated from operations		(726,853,255)	63,735,193
Interest paid		(56,603,997)	(22,064,138)
Income tax paid		(63,816,905)	(33,592,948)
Net cash (used in) generated from operating activities		(847,274,157)	8,078,107



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The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Cash Flows
For the year ended 31 December 2025

	<u>Notes</u>	<u>2025 Baht</u>	<u>2024 Baht</u>
Cash flows from investing activities			
Increase in restricted deposit at bank		(96,449,504)	(56,502,155)
Increase in financial assets measured at amortised cost		(6,300,769)	(291,481)
Proceeds from disposal of financial assets measured at fair value through other comprehensive income		-	200,000
Payment for contribution of EJIP program	27	(7,392,736)	(7,209,609)
Proceeds from employee resignation from EJIP program	27	649,808	241,861
Payments for purchases of building improvements and equipment		(12,004,449)	(6,422,823)
Proceeds from disposal of building improvements and equipment		5,281,904	35,000
Payments for purchases of computer software		-	(2,460)
Interest received		1,154,355	975,834
		<u>(115,061,391)</u>	<u>(68,975,833)</u>
Cash flows from financing activities			
Proceeds from short-term borrowings from financial institutions		2,205,641,499	757,477,348
Proceeds from long-term borrowings from financial institutions	23	29,573,788	216,930,944
Proceeds from issuance of ordinary shares	26	420,000,000	-
Payments for transaction cost directly attributable to the issue of new shares		(13,104,496)	-
Repayments of short-term borrowings from financial institutions		(1,491,595,517)	(678,219,202)
Repayments of long-term borrowings from financial institutions	23	(129,048,272)	(27,106,460)
Payments for front-end fee of borrowings		-	(450,000)
Dividend paid	34	-	(144,000,000)
Repayments of lease liabilities	23	(5,121,847)	(3,921,764)
		<u>1,016,345,155</u>	<u>120,710,866</u>



The accompanying notes on page 15 to 64 are an integral part of these financial statements.

Pro Inside Public Company Limited
Statement of Cash Flows
For the year ended 31 December 2025

	Notes	2025 Baht	2024 Baht
Net increase in cash and cash equivalents		54,009,607	59,813,140
Opening balance of cash and cash equivalents		<u>138,263,851</u>	<u>78,450,711</u>
Closing balance of cash and cash equivalents		<u><u>192,273,458</u></u>	<u><u>138,263,851</u></u>

Non-cash transactions


Significant non-cash transactions are as follows:

Acquisition of right-of-use assets	20	8,958,393	2,438,345
Employee transferring from related parties	24	918,043	63,515
Acquisition of building improvements and equipment not yet paid		-	59,194,260



The accompanying notes on page 15 to 64 are an integral part of these financial statements.

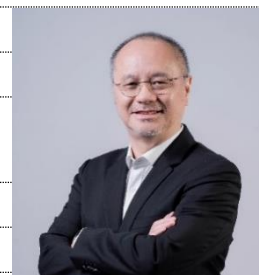
Profiles of directors for appointment to replace retiring directors by rotation
Pro Inside Public Company Limited

Name – Surname	Mr. Wisudhi Srisuphan			
Age	77 years			
Current Position(s) in the Company	Independent Director / Chairman of the Board of Directors / Chairman of Nomination and Remuneration Committee			
Date of appointment	19 December 2022			
Education Background	Master of Economics, Thammasat University			
	Master of Engineering, Lamar University			
	Bachelor of Engineering, Chulalongkorn University			
	Bachelor of Law, Ramkhamhaeng University (second class honors)			
Training	Director Certification Program (DCP) 2000 Role of the Chairman Program (RCP) 2005 Director's Guide to Legal Obligations and Duties (DLD) 2024			
Experiences for the past 5 years	2023 – Present	Chairman of the Board of Directors / Chairman of Nomination and Remuneration Committee	Pro Inside Public Company Limited	
	2022 – Present	Independent Director	Pro Inside Public Company Limited	
	2019 – 2022	Senator	Senate	
	2014 – 2019	Deputy Minister of Finance	Ministry of Finance	
Proposed Director Type	Independent Director			
Attendance of Meetings in the previous year	9/9 meetings of the Board of Directors 2/2 meetings of the Audit Committee			
Years of Directorship	2 Years (Counted from the date of conversion to a public limited company)			
Family Relationship with Management	None			
Shareholding Percentage in PIS	0.37 percent (as of December 31, 2025)			
Current Directorship	Other listed companies		None	
	Other non-listed companies		None	
	Other entities with potential conflict of interest		None	
Criminal Records over the past 10 years	Having been convicted of criminal offense or subject to prosecution.		None	
	Having been adjudged bankrupt or under receivership.		None	
	Having been management or controller in any company and partnership adjudged bankrupt.		None	
Criteria for the Nomination of Directors	The Board of Directors has considered and reviewed the approval of the Nomination and Remuneration Committee and is of the opinion that Mr. Wisudhi Srisuphan possesses qualifications suitable for the Company's business operations and meets the qualifications of an Independent Director as prescribed under the relevant laws, the Company's Articles of Association, and the Board of Directors' Charter. He is able to perform his duties and express opinions independently.			

Profiles of directors for appointment to replace retiring directors by rotation (Cont'd)

Pro Inside Public Company Limited

Name – Surname	Mr. Tim Tak Timothy Wong		
Age	64 years		
Current Position(s) in the Company	Independent Director / Chairman of the Audit Committee / Vice Chairman of Board of Director / Chairman of Risk Management Committee		
Date of appointment	19 October 2022		
Education Background	Bachelor of Accounting, RMIT University		
Training	Director Certification Program (DCP) 2009 Advance Audit Committee Program (AAP) 2023 Director's Guide to Legal Obligations and Duties (DLD) 2024		
Experiences for the past 5 years	2026 – Present	Vice Chairman of Board of Director	Pro Inside Public Company Limited
	2025 – Present	Director	KWI Public Company Limited
	2025 – Present	Director	KWI Life Insurance Public Company Limited
	2023 – Present	Chairman of the Audit Committee / Chairman of Risk Management Committee	Pro Inside Public Company Limited
		Chief Financial Officer	KWI Public Company Limited
	2022 – Present	Independent Director	Pro Inside Public Company Limited
	2023 – 2024	Investment Adviser	Nova Organic Public Company Limited
	2022 – 2022	General Manager	OneAsia Data Center (Thailand) Company Limited
	2011 – 2021	Director	Loxley Mobile Company Limited
	2010 – 2021	Director	Thai Gateway Company Limited
	2005 – 2021	Director	Mobile Innovation Company Limited
	2005 – 2021	Senior Vice President	Loxbit Public Company Limited
	2003 – 2021	Executive Director	Loxley Wireless Public Company Limited
Proposed Director Type	Independent Director		
Attendance of Meetings in the previous year	9/9 meetings of the Board of Directors 7/7 meetings of the Audit Committee 4/4 meetings of the Risk Management Committee		
Years of Directorship	2 Years (Counted from the date of conversion to a public limited company)		
Family Relationship with Management	None		
Shareholding Percentage in PIS	0.01 percent (as of December 31, 2025)		
Current Directorship	Other listed companies	1. KWI Public Company Limited	
	Other non-listed companies	1. KWI Life Insurance Public Company Limited	
	Other entities with potential conflict of interest	None	
Criminal Records over the past 10 years	Having been convicted of criminal offense or subject to prosecution.	None	




	Having been adjudged bankrupt or under receivership.	None
	Having been management or controller in any company and partnership adjudged bankrupt.	None
Criteria for the Nomination of Directors	<p>The Board of Directors has considered and reviewed the approval of the Nomination and Remuneration Committee and is of the opinion that Mr. Tim Tak Timothy Wong possesses qualifications suitable for the Company's business operations and meets the qualifications of an Independent Director and an Audit Committee Member as prescribed under the relevant laws, the Company's Articles of Association, and the Board of Directors' Charter. He is able to perform his duties and express opinions independently.</p>	

Profiles of the Auditors Proposed for Appointment as the Company's Auditors for the Year 2026


Name – Surname	MS. NARAYA SRISUKH		
Age	43 years		
Educational Background	Bachelor of Accountancy and Master of Accountancy, Chulalongkorn University		
Certified Public Accountant Registration Number	CPA Registration No. 9188		
Registered as a Certified Public Accountant	1 October 2007		
Experiences	Period of Employment	Position	Company
	More than 20 years	Partner	EY Office Limited
Number of Years Auditing PIS	None		
Shareholding Percentage in PIS	None		
Information for Consideration of Independence	Family relationship with the Company's executives or major shareholders, or those of its subsidiaries	None	
	Relationship with the Company/subsidiaries/associates or any juristic person that may currently have a conflict of interest	None	
	Significant business relationship that may affect the ability to perform duties independently	None	
	Relationship as a director, officer, employee, staff member, or holding any position in the Company or its subsidiaries	None	



Profiles of the Auditors Proposed for Appointment as the Company's Auditors for the Year 2026

Name – Surname	MRS. GINGKARN ATSAWARANGSALIT			
Age	57 years			
Educational Background	Bachelor of Accountancy, Chulalongkorn University, and Master of Business Administration, Kasetsart University			
Certified Public Accountant Registration Number	CPA Registration No. 4496			
Registered as a Certified Public Accountant	1 April 2005			
Experiences	Period of Employment	Position	Company	
	More than 30 years	Partner	EY Office Limited	
Number of Years Auditing PIS	None			
Shareholding Percentage in PIS	None			
Information for Consideration of Independence	Family relationship with the Company's executives or major shareholders, or those of its subsidiaries		None	
	Relationship with the Company/subsidiaries/associates or any juristic person that may currently have a conflict of interest		None	
	Significant business relationship that may affect the ability to perform duties independently		None	
	Relationship as a director, officer, employee, staff member, or holding any position in the Company or its subsidiaries		None	

Profiles of the Auditors Proposed for Appointment as the Company's Auditors for the Year 2026

Name – Surname	MISS ORAWAN TECHAWATANASIRIKUL			
Age	54 years			
Educational Background	Bachelor of Accountancy and Master of Accountancy, Thammasat University			
Certified Public Accountant Registration Number	CPA Registration No. 4807			
Registered as a Certified Public Accountant	1 April 2006			
Experiences	Period of Employment	Position	Company	
	More than 25 years	Partner	EY Office Limited	
Number of Years Auditing PIS	None			
Shareholding Percentage in PIS	None			
Information for Consideration of Independence	Family relationship with the Company's executives or major shareholders, or those of its subsidiaries		None	
	Relationship with the Company/subsidiaries/associates or any juristic person that may currently have a conflict of interest		None	
	Significant business relationship that may affect the ability to perform duties independently		None	
	Relationship as a director, officer, employee, staff member, or holding any position in the Company or its subsidiaries		None	

Profiles of the Auditors Proposed for Appointment as the Company's Auditors for the Year 2026

Name – Surname	MR. KITTI TEACHAKASEMBUNDIT		
Age	44 Years		
Educational Background	Bachelor of Accountancy and Master of Accountancy, Chulalongkorn University		
Certified Public Accountant Registration Number	CPA Registration No. 9151		
Registered as a Certified Public Accountant	1 October 2007		
Experiences	Period of Employment	Position	Company
	More than 20 years	Partner	EY Office Limited
Number of Years Auditing PIS	None		
Shareholding Percentage in PIS	None		
Information for Consideration of Independence	Family relationship with the Company's executives or major shareholders, or those of its subsidiaries		None
	Relationship with the Company/subsidiaries/associates or any juristic person that may currently have a conflict of interest		None
	Significant business relationship that may affect the ability to perform duties independently		None
	Relationship as a director, officer, employee, staff member, or holding any position in the Company or its subsidiaries		None



Explanation on Appointment of Proxy, Registration and Evidence for Meeting Attendance

Shareholders or proxy holders who wish to attend the Meeting are required to submit the identification documents as specified to the Company from 27 March 2026 until 23 April 2026.

Upon verification of the information against the shareholders' register as of the Record Date, once the information is found to be complete and accurate, the electronic meeting service provider will send the meeting access link and the user manual to the email address provided to the Company. The access link will be delivered within 23 April 2026.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

1. Submit your request to attend the meeting by sending information via e-mail or postal mail.
2. Submit your request to attend the meeting by sending information via website or QR Code.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via e-mail or postal:

1. Please fill in the document requesting to attend the meeting via electronic media (e-AGM) (Enclosure 5) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the e-AGM meeting.
 - 2.1 Shareholders who are natural persons:
 - If a shareholder wishes to attend the meeting in person via e-Meeting:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
 - If a shareholder appoints another person to attend the meeting on his/her behalf via e-Meeting:
 - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
 - A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (e-Meeting)
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (e-Meeting)
 - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
 - Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).


3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company within the date April 23, 2026.

● e-mail : companysecretary@proinside.co.th

● Postal :
To. Company Secretary
Pro Inside Public Company Limited
55, A.A. Capital Ratchada Building, 5th Floor
Ratchadapisek Road, Dindaeng, Dindaeng
Bangkok 10400

If a shareholder wishes to submit a request to attend the meeting via electronic media (E-AGM) via the website or QR Code

1. Request to attend the meeting via Web Browser: Chrome by going to

Scan QR Code	เข้าไปที่ Link
	https://pis.thekoble.com/aggm/emeeting/index/1

2. Fill in the information of shareholders:
 - 2.1 Securities holder account number
 - 2.2 Name (do not include a title)
 - 2.3 Last Name
 - 2.4 ID card number
 - 2.5 Choose to accept the terms and consent to access to personal information
 - 2.6 Press “Confirm”
3. Check the name of the shareholder and the number of shares. If correct, please fill in shareholder information.
 - 3.1 Name - Surname (English)
 - 3.2 e-mail to receive a link to attend the meeting
 - 3.3 Mobile phone number

Self-Attending	:	Shareholder’s mobile number
Proxy	:	Proxy’s mobile number. (Used to log in system)
4. Select the attendance type
 - 4.1 Attend the meeting in person via e-AGM
 - 4.2 Authorize the natural persons to attend the meeting via e-AGM
 - 4.3 Assign a proxy to an independent director
5. Press “Next”

In the case of shareholders attending the meeting in person

Prepared shareholders’ identification documents

1. Attach a copy of the shareholder’s identity document
2. Attach a copy of other identity documents
3. Press “Next”
4. The system will display a message “Information received successfully” check the name, surname, and number of shares again
5. Close window to finish

In the case of appointing the natural person to attend the meeting via e-AGM

Prepared shareholders' identification documents

1. Attach a copy of the shareholder's identity document
2. Attach a copy of other identity documents
3. Press "Next"
4. Save the proxy's information and attach supporting documents
 - 4.1 Name-surname of the proxy (Thai language)
 - 4.2 Name-surname of the proxy (English)
 - 4.3 Attach a copy of the proxy's identity document
 - 4.4 Attach the proxy form with complete information and signature
5. Press "Next"
6. The system will display a message "Information received successfully" check the name, surname, and number of shares again
7. Close window to finish

In the case of appointing a proxy to an independent director

1. Attach a copy of the shareholder's identity document (Like in the case of shareholders attending the meeting in person)
2. Attach the completed and signed proxy form
3. Press "Next"
4. The system will display a message "Information received successfully" check the name, surname, and number of shares again
5. Close window to finish

Electronic Meeting Attendance (e-AGM):

1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an e-mail from the meeting organizer, a link for attending the meeting, and a system’s user manual within the April 23, 2026. Please study the manual on how to use the e-AGM meeting system in detail. If you haven't received the Email within the April 23, 2026 date, please get in touch with the Company immediately.
2. Please prepare the following information for logging in the meeting

Self-Attending: Shareholder Account Number (10 digits Number) and ID Card.

Proxy: Proxy ID Card and Proxy’s Mobile Number.

3. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:

IOS system	Android system
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

4. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
5. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
6. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).

7. If attendees have any problems or problems in using the e-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

***** This e-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue; therefore, shareholders are requested not to come to the Company.*****

If a shareholder wishes to appoint an independent director as a proxy:

Suppose any shareholders cannot attend the e-AGM meeting in person or cannot appoint other proxies to attend the e-AGM meeting and wish to appoint an independent director as a proxy. In this regard, they can send a proxy form (Enclosure 8) specifying the proxy as one of the independent directors as specified by the Company along with supporting documents to the Company by the date within the date April 23, 2026 via the following channels:

- e-mail : companysecretary@proinside.co.th
- Postal : To. Company Secretary
 Pro Inside Public Company Limited
 55, A.A. Capital Ratchada Building, 5th Floor
 Rachadapisek Road, Dindaeng, Dindaeng
 Bangkok 10400

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed;
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;
5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy;

6. Submit information via the following channels:

- e-mail : companysecretary@proinside.co.th
- Postal : To. Company Secretary
 Pro Inside Public Company Limited
 55, A.A. Capital Ratchada Building, 5th Floor
 Rachadapisek Road, Dindaeng, Dindaeng
 Bangkok 10400

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the e-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following channels:

- e-mail : companysecretary@proinside.co.th
- Postal : To. Company Secretary
 Pro Inside Public Company Limited
 55, A.A. Capital Ratchada Building, 5th Floor
 Rachadapisek Road, Dindaeng, Dindaeng
 Bangkok 10400

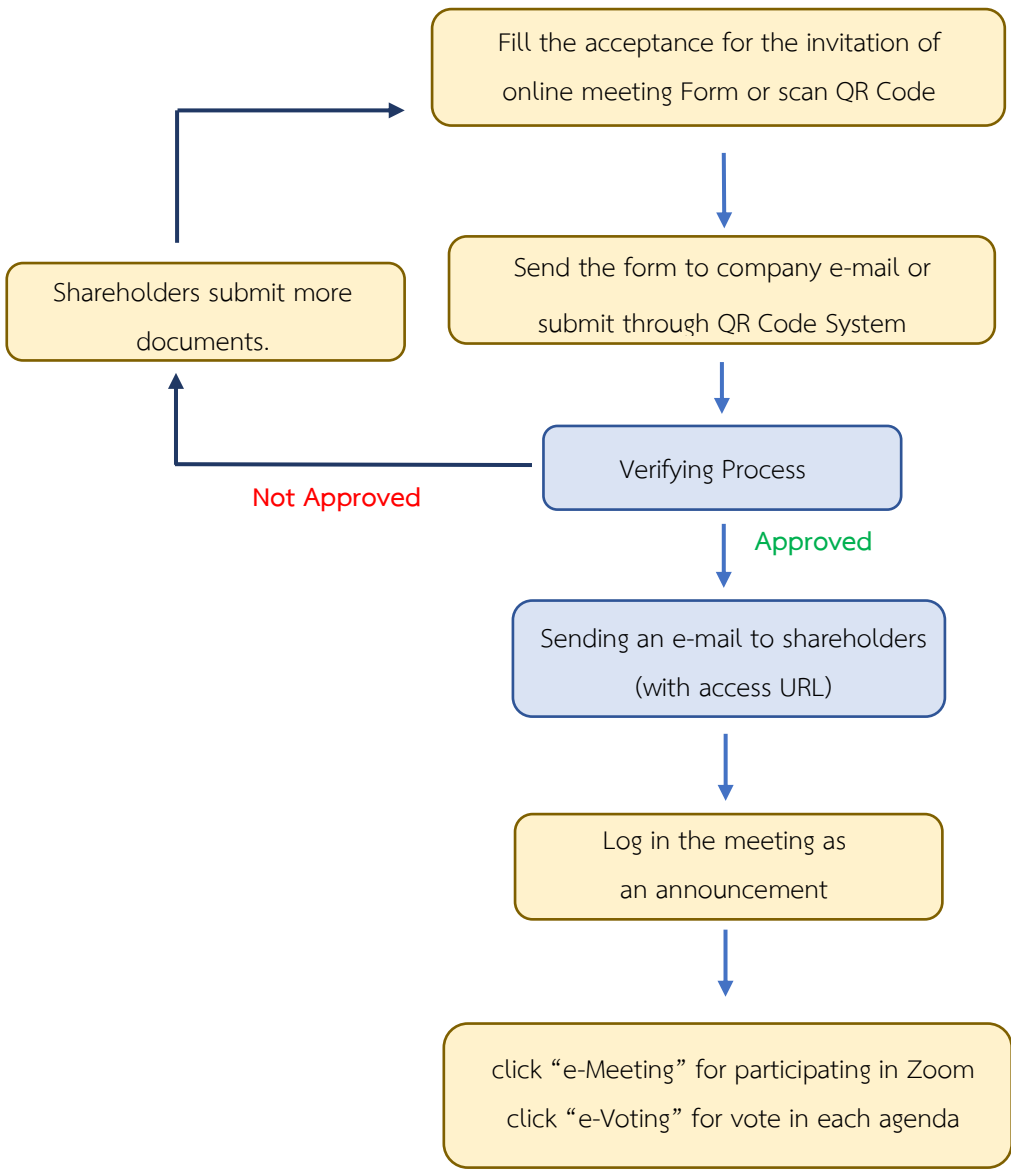
2. Submit advice or questions during the meeting to those attending the e-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:

- Q&A Chat channel for text messages;
- An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via e-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
2. Regarding the process of attending the meeting and voting via e-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the e-mail that sends you the system's user manual.

E-AGM Flowchart



**Profiles of Independent Directors Nominated for Proxy Appointment
Pro Inside Public Company Limited**

Name – Surname	Mr. Voravith Vongsrirungruang			
Age	47 Years			
Current Position(s) in the Company	Independent Director / Corporate Governance Committee Nomination and Remuneration Committee			
Appointment date	19 December 2022			
Educational Background	Master of Industrial Engineering, Warwick University, United Kingdom Bachelor of BFA Academy of Arts University, USA			
Training	Director’s Guide to Legal Obligations and Duties (DLD) 2024 Director Accreditation Program (DAP) 2023 ESG Legal Risk Prevention and Due Diligence 2025			
Experiences for the past 5 years	2025 – Present	Nomination and Remuneration Committee	Pro Inside Public Company Limited	
	2023 – Present	Corporate Governance Committee	Pro Inside Public Company Limited	
	2022 – Present	Independent Director	Pro Inside Public Company Limited	
	2017 – Present	Director	Consumax (Thailand) Company Limited	
	2015 – Present	Managing Director	Cherkoonda Company Limited	
	2004 – Present	Executive Director	Thai Syntech Industry Company Limited	
Attendance of Meetings in the previous year	10/10 meetings of the Board of Directors 2/2 meetings of the Corporate Governance Committee 0/2 meetings of Nomination and Remuneration Committee **At the Board of Directors’ Meeting No. 3/2025 held on 23 April 2025, a resolution was passed to appoint Mr. Worawit Wongsrirungruang as a member of the Nomination and Remuneration Committee, with effect from 23 April 2025 onwards.			
Years of Directorship	2 Years (Counted from the date of conversion to a public limited company)			
Family Relationship with Management	None			
Shareholding Percentage in PIS	0.13 percent (as of December 31, 2025)			
Current Directorship	Other listed companies	None		
	Other non-listed companies	Consumax (Thailand) Company Limited		
	Other entities with potential conflict of interest	None		
Criminal Records over the past 10 years	Having been convicted of criminal offense or subject to prosecution.	None		
	Having been adjudged bankrupt or under receivership.	None		
	Having been management or controller in any company and partnership adjudged bankrupt.	None		
Special Interest in the Proposed Agenda Item	Has no special interest in any of the agenda items proposed for the Meeting.			

Profiles of Independent Directors Nominated for Proxy Appointment (Cont'd)

Pro Inside Public Company Limited

Name – Surname	Mr. Bodin Apisaksirikul			
Age	47 Years			
Current Position(s) in the Company	Independent Director / Audit Committee			
Date of appointment	19 October 2022			
Education Background	Master of Business Administration, Seattle University			
	Bachelor of Business Administration, Assumption University			
Training	Director Certification Program (DCP) 2019			
	Director's Guide to Legal Obligations and Duties (DLD) 2024			
Experiences for the past 5 years	2023 – Present	Audit Committee	Pro Inside Public Company Limited	
	2022 – Present	Independent Director	Pro Inside Public Company Limited	
	2013 – Present	Director	Mechanika Company Limited	
	2012 – Present	Director	I.M.E. Corporation Company Limited	
	2012 – Present	Director / Managing Director	Yong Hong (Thailand) Company Limited	
	2024 – 2025	Director	Simply Eat Company Limited	
	2013 - 2025	Director	Industry Pro Company Limited	
	2019 – 2020	Independent Director	Sky ICT Public Company Limited	
Attendance of Meetings in the previous year	9/10 meetings of the Board of Directors 7/7 meetings of the Audit Committee			
Years of Directorship	2 Years (Counted from the date of conversion to a public limited company)			
Family Relationship with Management	None			
Shareholding Percentage in PIS	0.13 percent (as of December 31, 2025)			
Current Directorship	Other listed companies	None		
	Other non-listed companies	1. Mechanika Company Limited 2. I.M.E. Corporation Company Limited 3. Yong Hong (Thailand) Company Limited		
	Other entities with potential conflict of interest	None		
Criminal Records over the past 10 years	Having been convicted of criminal offense or subject to prosecution.	None		
	Having been adjudged bankrupt or under receivership.	None		
	Having been management or controller in any company and partnership adjudged bankrupt.	None		
Special Interest in the Proposed Agenda Item	Has no special interest in any of the agenda items proposed for the Meeting.			

Profiles of Independent Directors Nominated for Proxy Appointment (Cont'd)

Pro Inside Public Company Limited

Name – Surname	Mr. Viravit Chartvivatpornchai			
Age	47 Years			
Current Position(s) in the Company	Independent Director / Audit Committee / Chairman of the Corporate Governance Committee			
Date of appointment	19 December 2022			
Education Background	Ph.D. Public Administration, Bangkokthonburi University Master of Business Administration, Ramkhamhaeng University Bachelor of International Business Management, University of Thai Chamber of Commerce			
Training	Director Certification Program (DCP) 2023 Director's Guide to Legal Obligations and Duties (DLD) 2024 ESG Legal Risk Prevention and Due Diligence 2025			
Experiences for the past 5 years	2023 – Present	Audit Committee / Chairman of the Corporate Governance Committee	Pro Inside Public Company Limited	
	2023 – Present	Director	AOT Ground Aviation Services Company Limited	
	2022 – Present	Independent Director	Pro Inside Public Company Limited	
	2022 – Present	Independent Director / Chairman of the Audit Committee	Wave Entertainment Public Company Limited	
	2010 – Present	Director	Lert Wattana Logistics Company Limited	
	2009 – Present	Director	Bang Pa-In Chai Company Limited	
	2007 – Present	Director	Sawatdichai 2005 Company Limited	
	2007 – Present	Director	C.T.I. Transport Company Limited	
Attendance of Meetings in the previous year	10/10 meetings of the Board of Directors 7/7 meetings of the Audit Committee 2/2 meetings of the Corporate Governance Committee			
Years of Directorship	2 Years (Counted from the date of conversion to a public limited company)			
Family Relationship with Management	None			
Shareholding Percentage in PIS	0.14 percent (as of December 31, 2025)			
Current Directorship	Other listed companies	Wave Entertainment Public Company Limited		
	Other non-listed companies	1. AOT Ground Aviation Services Company Limited 2. Lert Wattana Logistics Company Limited 3. Bang Pa-In Chai Company Limited 4. Sawatdichai 2005 Company Limited 5. C.T.I. Transport Company Limited		
	Other entities with potential conflict of interest	None		
Criminal Records over the past 10 years	Having been convicted of criminal offense or subject to prosecution.		None	
	Having been adjudged bankrupt or under receivership.		None	

	Having been management or controller in any company and partnership adjudged bankrupt.	None
Special Interest in the Proposed Agenda Item	Has no special interest in any of the agenda items proposed for the Meeting.	

Proxy Form A (a general form which is simple and not complicated)

Attached to the Notification of the Department of Business Development Re: Proxy Forms (No. 5) B.E. 2550 (2007)

(Affix Baht 20 Duty Stamp)

Written at:

Date:

(1) I/We, Nationality: Address No.:
 Road: Tambon/Subdistrict: Amphoe/District:
 Province: Post Code.....

as a shareholder of Pro Inside Public Company Limited, holding a total of.....share(s) and equivalent to a total of.....vote(s), as follows:

(2) Hereby grant proxy to either:

Please mark (✓) in front of only one proxy's name

- (Mr./Mrs./Miss) Age:years
 Address No.:Road:Tambon/Sub-district:
 Amphoe/District:Province:Post Code:
- (Mr./Mrs./Miss) Age:years
 Address No.:Road:Tambon/Sub-district:
 Amphoe/District:Province:Post Code:

- Mr. Voravith Vongsrirungruang** Independent Director, Age 47, residing at 72, Moo.14, Rai Khing Subdistrict, Sam Phran District, Nakhon Pathom Province; or
- Mr. Bodin Apisaksirikul** Independent Director and Audit Committee, Age 47, residing at 27/10 Soi Pradipat 10, Pradipat Road, Phaya Thai Subdistrict, Phaya Thai District, Bangkok; or
- Mr. Viravit Chartvivatpornchai** Independent Director and Audit Committee, Age 47, residing at 285 Soi 19, Muang Thong 2/2 Village, Phatthanakan Road, Prawet Subdistrict, Prawet District, Bangkok 10250.

as my/our representative to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 of Pro Inside Public Company Limited on April 27, 2026 at 2:00 p.m. via electronic devices (e-AGM) only or any adjournment thereof to any other date, time and place.

All acts undertaken by the proxy at the Meeting shall be treated as if they were my/our own acts in all respects.

Signed:.....Grantor
 (.....)

Signed:.....Proxy
 (.....)

Signed:.....Proxy
 (.....)

Signed:.....Proxy
 (.....)

Remark

The shareholder shall appoint only one proxy to attend and vote at the Meeting, and the number of shares is indivisible to multiple proxies for different voting.

Proxy Form B (a form which clearly specifies the items for which a proxy is granted)

Attached to the Notification of the Department of Business Development Re: Proxy Forms (No. 5) B.E. 2550 (2007)

(Affix Baht 20 Duty Stamp)

Written at:.....

Date.....

(1) I/We, Nationality: Address No.:
 Road: Tambon/Subdistrict: Amphoe/District:
 Province: Post Code.....

as a shareholder of Pro Inside Public Company Limited, holding a total of.....share(s) and equivalent to a total of.....vote(s), as follows:

(2) Hereby grant proxy to either:

Please mark (✓) in front of only one proxy's name

(Mr./Mrs./Miss) Age:years
 Address No.: Road: Tambon/Sub-district:
 Amphoe/District: Province: Post Code:

(Mr./Mrs./Miss) Age:years
 Address No.: Road: Tambon/Sub-district:
 Amphoe/District: Province: Post Code:

Mr. Voravith Vongsrirungruang Independent Director, Age 47, residing at 72, Moo.14, Rai Khing Subdistrict, Sam Phran District, Nakhon Pathom Province; or

Mr. Bodin Apisaksirikul Independent Director and Audit Committee, Age 47, residing at 27/10 Soi Pradipat 10, Pradipat Road, Phaya Thai Subdistrict, Phaya Thai District, Bangkok; or

Mr. Viravit Chartvivatpornchai Independent Director and Audit Committee, Age 47, residing at 285 Soi 19, Muang Thong 2/2 Village, Phatthanakan Road, Prawet Subdistrict, Prawet District, Bangkok 10250.

as my/our representative to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 of Pro Inside Public Company Limited on April 27, 2026 at 2:00 p.m. via electronic devices (e-AGM) only or any adjournment thereof to any other date, time and place.

(3) I/We hereby authorize the proxy to vote on my/our behalf at this Meeting as follows:

Item 1 To consider and acknowledge the 2025 operation results of the Company

(No Casting of votes on this agenda item is required.)

Item 2 To consider and approve the Company's financial statements for year 2025, ended 31 December 2025

(a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;

(b) The proxy shall vote in accordance with my/our instruction as follows:

Agree

Against

Abstain

Item 3 To consider and approve the omission of the allocation of net profit as a legal reserve and the approval of dividend payment for the operating results of the year 2025

(a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;

(b) The proxy shall vote in accordance with my/our instruction as follows:

Supplement to Proxy Form B

Proxy of the Shareholder of Pro Inside Public Company Limited In the Annual General Meeting of Shareholders for the year 2026 of Pro Inside Public Company Limited on April 27, 2026 at 2:00 p.m. via electronic devices (e-AGM) only or any adjournment thereof to any other date, time and place.

Item..... Re:.....

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree
 - Against
 - Abstain

Item..... Re:.....

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree
 - Against
 - Abstain

Item..... Re:.....

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree
 - Against
 - Abstain

Item..... Re: Election of Directors (Cont'd)

Director's name:
 Agree Against Abstain

Director's name:
 Agree Against Abstain

Director's name:
 Agree Against Abstain

Proxy Form C

((a form used only in the case that the shareholder is a foreign investor and has appointed a custodian in Thailand to act as a depositary and administrator of shares)

Attached to the Notification of the Department of Business Development Re: Proxy Forms (No. 5) B.E. 2550 (2007)

(Affix Baht 20 Duty Stamp)

Written at:.....

Date:

(1) I/We, Nationality..... Address No.:
 Road: Tambon/Sub-district: Amphoe/District:
 Province: Post Code.....

as a shareholder of Pro Inside Public Company Limited, holding a total of.....share(s) and equivalent to a total of.....vote(s), as follows:

(2) Hereby grant proxy to either:

Please mark (✓) in front of only one proxy's name

(Mr./Mrs./Miss) Age: years
 Address No.: Road: Tambon/Sub-district:
 Amphoe/District: Province: Post Code:

(Mr./Mrs./Miss) Age: years
 Address No.: Road: Tambon/Sub-district:
 Amphoe/District: Province: Post Code:

Mr. Voravith Vongsrirungruang Independent Director, Age 47, residing at 72, Moo.14, Rai Khing Subdistrict, Sam Phran District, Nakhon Pathom Province; or

Mr. Bodin Apisaksirikul Independent Director and Audit Committee, Age 47, residing at 27/10 Soi Pradipat 10, Pradipat Road, Phaya Thai Subdistrict, Phaya Thai District, Bangkok; or

Mr. Viravit Chartvivatpornchai Independent Director and Audit Committee, Age 47, residing at 285 Soi 19, Muang Thong 2/2 Village, Phatthanakan Road, Prawet Subdistrict, Prawet District, Bangkok 10250

as my/our representative to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 of Pro Inside Public Company Limited on April 27, 2026 at 2:00 p.m. via electronic devices (e-AGM) only or any adjournment thereof to any other date, time and place.

(3) We hereby authorize the proxy to attend and vote at this Meeting as follows

Proxy is granted according to all shares held and eligible to vote;

Proxy is granted partially, as follows:

Ordinary shares:share(s) and eligible for.....vote(s)

Preferred shares:share(s) and eligible for.....vote(s)

Being a total of.....vote(s)

(4) We hereby authorize the proxy to vote on our behalf at this Meeting as follows:

Item 1 To consider and acknowledge the 2025 operation results of the Company

(No Casting of votes on this agenda item is required.)

Item 2 To consider and approve the Company’s financial statements for year 2025, ended 31 December 2025

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree Against Abstain

Item 3 To consider and approve the omission of the allocation of net profit as a legal reserve and the approval of dividend payment for the operating results of the year 2025

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree Against Abstain

Item 4 To consider and approve the appointment of directors in place of those who are due to retire by rotation for the year 2026

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Appointment of whole directors
 - Agree Against Abstain
 - Appointment of individual director
 - Mr. Wisudhi Srisuphan
 - Agree Against Abstain
 - Mr. Tim Tak Timothy Wong
 - Agree Against Abstain

Item 5 To consider and approve the remuneration for directors for the year 2026

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree Against Abstain

Item 6 To consider and approve the appointment of the auditor and the audit fee for the accounting period 2026

- (a) The proxy is entitled to consider and vote on my/our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with my/our instruction as follows:
 - Agree Against Abstain

- (5) The proxy’s vote in any agenda item which is contrary to those as instructed in this proxy form shall be deemed invalid and not regarded as our vote as a shareholder.
- (6) In the absence or doubt of our voting instructions in any agenda item or in the event that the Meeting considers or passes a resolution on any matter other than those mentioned above, including any amendment, change or addition of facts whatsoever, the proxy is entitled to consider and vote on our behalf in all respects as he/she deems fit.

All acts undertaken by the proxy at the Meeting, except those contrary to the votes according to our instructions in the proxy form, shall be treated as if they were our own acts in all respects.

Signed:.....Grantor
(.....)

Signed:.....Proxy
(.....)

Signed:.....Proxy
(.....)

Signed:.....Proxy
(.....)

Remarks:

1. This Proxy Form C is used only in the event that the shareholder whose name appears in the share register is a foreign investor and has appointed a custodian in Thailand to act as a depositary and administrator of shares.
2. Evidence to be accompanied with the proxy form includes:
 - (1) A power of attorney executed by the shareholder authorizing the custodian to sign the proxy form on his/her behalf;
 - (2) A document certifying that the proxy is licensed to operate the business as custodian.
3. The shareholder shall appoint only one proxy to attend and vote at the Meeting, and the number of shares is indivisible to multiple proxies for different voting.
4. The agenda item for election of directors may be on the slate or individual director voting basis.
5. In the event that there are more agenda items than those indicated above, the grantor may use the attached Supplement to Proxy Form C.

Supplement to Proxy Form C

Proxy of the Shareholder of Pro Inside Public Company Limited In the Annual General Meeting of Shareholders for the year 2026 of Pro Inside Public Company Limited on April 27, 2026 at 2:00 p.m. via electronic devices (e-AGM) only or any adjournment thereof to any other date, time and place.

.....

Item..... Re:.....

- (a) The proxy is entitled to consider and vote on our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with our instruction as follows:
 - Agreevote(s) Against.....vote(s) Abstain.....vote(s)

Item..... Re:.....

- (a) The proxy is entitled to consider and vote on our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with our instruction as follows:
 - Agreevote(s) Against.....vote(s) Abstain.....vote(s)

Item..... Re:.....

- (a) The proxy is entitled to consider and vote on our behalf as he/she deems fit;
- (b) The proxy shall vote in accordance with our instruction as follows:
 - Agreevote(s) Against.....vote(s) Abstain.....vote(s)

Item..... Re: Election of Directors (Cont'd)

- Director's name:
- Agreevote(s) Against.....vote(s) Abstain.....vote(s)
- Director's name:
- Agreevote(s) Against.....vote(s) Abstain.....vote(s)
- Director's name:
- Agreevote(s) Against.....vote(s) Abstain.....vote(s)

**Request Form for Hard Copy of Documents for the 2026 Annual General Meeting of Shareholders
(Hard Copy Version)**

The Company has delivered the Notice of Meeting and supporting documents in electronic format for convenience and efficiency. However, shareholders who wish to receive the documents in hard copy may proceed in accordance with the details set out below.

Method for Requesting the Documents

Please notify the Company Secretary's Office by email at companysecretary@proinside.co.th

Kindly provide the following information:

- Shareholder's full name
- Shareholder number
- Mailing address for document delivery
- Contact telephone number
- The documents requested

List of Available Documents

- Notice of the 2026 Annual General Meeting of Shareholders
- Proxy Form

Request Period

In order for the Company to deliver the documents prior to the 2026 Annual General Meeting of Shareholders (27 April 2026), shareholders are kindly requested to submit their request no later than 15 April 2026.

For further information, please contact:

Company Secretary

Tel. 02 029 7875 ext. 726

Articles of Association of Pro Inside Public Company Limited
Only Applicable to the Shareholders' Meetings

Chapter 1 General

Article 1. These Articles of Association shall be called the Articles of Association of **Pro Inside Public Company Limited**

Article 2. The “Company” in these Articles of Association refers to “**Pro Inside Public Company Limited**”

Chapter 3 Board of Directors

Article 16. The election of the Company's directors by the shareholders' meeting shall be conducted in accordance with the following rules and procedures:

- (1) Each shareholder shall have one (1) vote per one (1) share held.
- (2) Each shareholder may use all votes available under (1) to elect one or multiple persons as directors, but may not allocate votes unequally among candidates.
- (3) The candidates who receive the highest number of votes in descending order shall be elected as directors in the number equivalent to the positions available. In the event of a tie in votes among candidates exceeding the number of positions available, the Chairman of the meeting shall have the casting vote.

Article 17. At each annual general meeting of shareholders, one-third (1/3) of the directors shall retire from office. If the number of directors cannot be divided exactly into three parts, the number closest to one-third (1/3) shall retire.

Directors who retire from office may be re-elected.

For the first and second years following the registration of the Company's transformation, the directors to retire shall be determined by drawing lots. In subsequent years, directors who have held office the longest shall retire.

Article 22. The Company's directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses, or other benefits as determined and approved by the shareholders' meeting with a vote of no less than two-thirds (2/3) of the total votes of shareholders attending the meeting. The remuneration of directors may be fixed as a specific amount or established as a set criterion, and may be determined as a one-time payment or remain

in effect until changed by a resolution of the shareholders' meeting. In addition, directors are entitled to per diems and other benefits in accordance with the Company's regulations.

Chapter 4 Meetings of Shareholders

Article 31. The board of directors shall call an annual ordinary general meeting of shareholders to be held within four (4) months from the end of the Company's accounting period.

Any shareholders' meeting other than those mentioned above shall be called an Extraordinary General Meeting. The Board of Directors may call an Extraordinary General Meeting at any time as deemed appropriate.

One (1) or more shareholders holding shares in aggregate of not less than ten percent (10%) of the total issued shares may collectively submit a written request to the Board of Directors to call an Extraordinary General Meeting at any time. Such a request must clearly specify the matters and reasons for convening the meeting. In such cases, the Board of Directors must arrange for the shareholders' meeting to be held within forty-five (45) days from the date of receipt of the shareholders' request.

If the Board of Directors fails to convene the meeting within the specified period under the preceding paragraph, the requesting shareholders or other shareholders holding the required number of shares may themselves convene the meeting within forty-five (45) days from the expiration of the aforementioned period. The shareholders calling the meeting under this paragraph may send the meeting invitation to other shareholders via electronic means, provided that the shareholders have previously expressed their intent or consent to the company or the Board of Directors. Such a meeting shall be considered a duly convened shareholders' meeting as if called by the Board of Directors, and the company shall be responsible for any necessary expenses incurred for organizing the meeting and shall provide reasonable facilitation.

If, at any such shareholders' meeting convened under the previous paragraph, the number of shareholders attending does not constitute a quorum as required under Article 32, the shareholders who called for the meeting shall be jointly responsible for reimbursing the company for any expenses incurred in organizing the meeting.

Article 32. A shareholders' meeting shall constitute a quorum only if at least twenty-five (25) shareholders and/or proxies (if any) are present, or if at least half (1/2) of the total number of shareholders attend the meeting, and the total number of shares held by those present is not less than one-third (1/3) of the total issued shares.

If, at any shareholders' meeting, the scheduled meeting time has passed by one (1) hour and the number of shareholders and shares represented still does not meet the quorum requirements, the meeting shall be canceled if it was convened at the request of shareholders. However, if the meeting was called by the Board of Directors, it shall be rescheduled, with a new notice of the meeting sent to shareholders at least seven (7) days before the new meeting date. The subsequent meeting shall not be subject to the quorum requirement.

Article 33. Chairman of the Shareholders' Meeting

At a shareholders' meeting, the Chairman of the Board shall preside as the chairman of the meeting.

In the event that the Chairman is absent or unable to perform his duties, the Vice Chairman (if any) shall act as the chairman of the meeting. If there is no Vice Chairman or if the Vice Chairman is unable to perform his duties, the attending shareholders shall elect one (1) shareholder to act as the chairman of the meeting.

Article 34. The Board of Directors shall issue a notice of the shareholders' meeting specifying the meeting location, date, time, agenda, and matters to be presented to the meeting, along with appropriate details. The notice shall clearly state whether each matter is for acknowledgment, approval, or consideration, as well as the Board of Directors' opinion on such matters. The notice must be delivered to shareholders and the registrar at least seven (7) days before the meeting date.

Additionally, the meeting notice must be published in a newspaper for at least three (3) consecutive days before the meeting date. Alternatively, the company may publish the notice via electronic media instead of a newspaper, in accordance with the registrar's prescribed criteria.

The notice may be delivered directly to the recipient or their representative or sent by registered mail. If a shareholder has expressed a preference or given consent to receive the notice via electronic means, the notice may be sent electronically in accordance with the registrar's regulations.

The Board of Directors shall determine an appropriate meeting venue within the Kingdom of Thailand.

Article 35. The chairman of the shareholders' meeting shall be responsible for overseeing the meeting in accordance with the company's regulations governing meetings. The meeting shall proceed according to the agenda set forth in the notice of the meeting unless the shareholders resolve to change the order of the agenda with a vote of no less than two-thirds (2/3) of the shareholders present at the meeting.

Once the meeting has considered all matters outlined in the first paragraph, shareholders holding an aggregate of no less than one-third (1/3) of the total issued shares may propose additional matters for consideration beyond those specified in the meeting notice.

If the meeting is unable to complete the agenda as specified in the first paragraph or to consider the matters proposed by shareholders as per the second paragraph, as the case may be, and if it is necessary to postpone the consideration, the meeting shall determine the location, date, and time for the next session. The Board of Directors shall issue a meeting notice specifying the venue, date, time, and agenda to shareholders no less than seven (7) days before the meeting date. Additionally, the meeting notice shall be published in a newspaper for at least three (3) consecutive days before the meeting date.

Article 36. In voting at shareholders' meetings, whether by open voting or secret ballot, each share shall be entitled to one (1) vote.

Voting shall be conducted openly unless at least five (5) shareholders request a secret ballot and the meeting resolves accordingly. The method of conducting the secret ballot shall be determined by the chairman of the meeting.

Any shareholder who has a special interest in a particular matter shall not have the right to vote on that matter, except for the election of directors.

Resolutions of the shareholders' meeting shall be passed by the following votes:

- (1) For general matters: A resolution shall be adopted by a majority vote of the shareholders present and voting. In the event of a tie, the chairman of the meeting shall have a casting vote.
- (2) For the following matters, a resolution shall require no less than three-fourths (3/4) of the total votes of shareholders present and eligible to vote:

- (a) The sale or transfer of all or a significant part of the company's business to another person.
- (b) The purchase or acceptance of the transfer of a private company's or a public company's business into the company.
- (c) The execution, amendment, or termination of a contract concerning the lease of all or a significant part of the company's business, the assignment of another party to manage the company's business, or the merger of the company's business with another entity for the purpose of profit and loss sharing.
- (d) Amendments to the company's Memorandum of Association or Articles of Association.
- (e) An increase or decrease in the company's registered capital.
- (f) The dissolution of the company.
- (g) The issuance and offering of debentures.
- (h) The merger of the company with another company.
- (i) Any other matters required by law to be approved by at least three-fourths (3/4) of the total votes of shareholders present and eligible to vote.

Article 37. Matters to Be Considered at the Annual General Meeting of Shareholders

- (1) Acknowledgment of the Board of Directors' report on the company's operations for the past year.
- (2) Consideration and approval of the balance sheet and profit and loss statement as of the end of the company's fiscal year.
- (3) Consideration and approval of profit allocation and dividend distribution.
- (4) Election of new directors to replace those retiring by rotation and determination of directors' remuneration.
- (5) Appointment of the auditor and determination of the audit fee.
- (6) Other matters, if any.

Proxy for Attending Shareholders' Meetings and Shareholders' Voting Rights

Article 38. At a shareholders' meeting, a shareholder may grant a proxy to another person who has reached legal age to attend the meeting and vote on their behalf. The proxy must be made in writing, signed by the shareholder granting the proxy, and submitted to the Chairman of the Board or a

person designated by the Chairman at the meeting venue before the proxy holder attends the meeting. The proxy form must comply with the format prescribed by the registrar under the Public Limited Companies Act.

A shareholder may grant a proxy electronically as described in the first paragraph, using a method that ensures security and reliability, confirming that the proxy has been granted by the shareholder. This must be done in accordance with the guidelines prescribed by the registrar.

When casting a vote, the proxy holder will have the same number of votes as the shareholder granting the proxy, unless the proxy holder announces to the meeting before voting that they will vote on behalf of only certain shareholders, specifying the names of the shareholders and the number of shares each holds.

Chapter 7: Dividends and Reserves

Article 46. Dividends shall not be paid from any source other than profits. In cases where the company still has accumulated losses, dividends must not be paid.

Dividends shall be distributed equally per share, unless the company issues preferred shares and specifies that preferred shares receive different dividends from common shares, in which case the dividends shall be allocated as specified. The payment of dividends must be approved by the shareholders' meeting.

The board of directors may pay interim dividends to shareholders from time to time when it deems that the company has sufficient profits to do so. Once interim dividends are paid, the board must report this payment at the next shareholders' meeting.

Dividends must be paid within one (1) month from the date of the shareholders' meeting or board meeting resolution, as applicable. A written notice must be sent to shareholders, and the payment of dividends must be advertised in a newspaper for no less than three (3) consecutive days.

Article 47. The company must allocate a portion of its annual net profit as a reserve fund, at least five percent (5%) of the net profit for the year, after deducting any accumulated losses brought forward (if any), until the reserve fund reaches at least ten percent (10%) of the registered capital.

Privacy Notice for the 2026 Annual General Meeting of Shareholders

Pro Inside Public Company Limited (“the Company”) is highly aware of personal data protection in accordance with the Privacy Data Protection Act B.E. 2562 (2019).

1. Personal Data to be Collected

The Company has its necessity to collect your personal data, i.e. name, surname, address, telephone number, photograph, identification card, securities registration number, and information regarding the use of electronic systems, such as e-mail and IP address (in case of viewing an online meeting).

The Company will record and broadcast video and audio during the meeting for the legitimate interest and the benefits of the shareholders. In case of the proxy, the Company is required to request for the shareholder’s identification card, which may contain religious information, which is deemed as sensitive personal data, appearing on the card. As the Company does not intend to collect such information, the data subject can redact such information.

2. Personal Data Collection

The personal data will be collected directly from the data subject and will be proceeded as necessary in accordance with the expressly stated objectives. The Company may also collect personal data obtained from other sources, such as Securities Registrar or Thailand Securities Depository Company Limited (TSD) only if it is necessary and by methods specified by laws.

3. Objectives of Personal Data Collection, Usage, and Disclosure

The Company will collect, use, and disclose your personal data for the purposes of convening and holding the 2026 Annual General Meeting of Shareholders as required by law. The Company will also collect, use, and disclose your personal data and your reference person’s personal data in accordance with the Personal Data Protection Act B.E. 2562 (2019), authorizing the Company to collect such data without obtaining any consent for the purposes of the legitimate interests of the Company, other persons, or other juristic persons, or for the compliance with applicable laws.

4. Duration of Personal Data Retention

The Company will retain your personal data so long as it is necessary for the purposes of collecting, using, and disclosing the personal data as specified in this notice.

In the event that the retention period of personal data cannot be clearly specified, the Company will keep the information in accordance with the expected period of the data retention standard (e.g. maximum prescription period of 10 years under general law).

5. Your Rights as Personal Data Subject

As the personal data subject, you have the rights set forth in the Personal Data Protection Act B.E. 2562 (2019), including other rights which may include the right to withdraw consent, the right to request for accessing to and receiving personal data, the right to request for correcting personal data, the right to request for removing or destroying personal data, the right to request for suspending the use of personal data, the right to request for transferring personal data by means specified by laws, the right to complain, and the right to object to the collection, usage, or disclosure of your personal data.

6. Disclosure of Personal Data with Other Persons or Other Agencies

The Company may be required to disclose your personal data to individuals or juristic persons or government agencies cooperating with the Company to carry out the objectives stated in this notice as necessary, such as technology system providers, regulators, government agencies, or according to the orders of the competent authorities.

7. Contact

If you have any queries or require more information regarding the personal data protection, please contact via the following address: Company Secretary, Pro Inside Public Company Limited, No. 55, A.A. Capital Ratchada Building, 5th Floor Ratchadapisek Road, Dindaeng, Dindaeng Bangkok 10400, or e-mail: companysecretary@proinside.co.th