

Investment and Management of Subsidiaries and Associates Policy

Pro Inside Public Company Limited

Pro Inside Public Company Limited (the "Company") has a policy of investing in, and managing, subsidiaries and associated companies by investing in businesses that are related, similar, or that generate benefit for and support the Company's business operations, in order to strengthen the Company's stability and operating results.

In overseeing the operations of a subsidiary, the Company will appoint a representative of the Company, whose qualifications and experience are appropriate to the business in which the Company has invested, to serve as a director of that subsidiary, so that the Company can control and oversee the subsidiary's business and operations as though it were one of the Company's own units. The Company accordingly requires its representative to manage the subsidiary's business in accordance with the regulations and requirements set out in the articles of association and the laws relevant to the conduct of that subsidiary's business. In addition, the Company shall have the authority to appoint not less than half of the total number of directors on the subsidiary's board.

In overseeing the operations of an associated company, the Company will appoint a representative of the Company, whose qualifications and experience are appropriate to the business in which the Company has invested, to serve as a director of that associated company in proportion to its shareholding, so that the Company can oversee the associated company's business and operations in accordance with the regulations and requirements set out in the articles of association and the laws relevant to the conduct of that associated company's business.

The Company will closely monitor the performance and operating results of its subsidiaries and associated companies. In addition, the Company requires that directors of a subsidiary or associated company who are the Company's representatives have the duty to ensure that the subsidiary applies criteria relating to information disclosure and the entering into of connected transactions, the acquisition or disposal of assets, or any other material transaction of that company, in a manner consistent with the Company's own criteria, including overseeing the maintenance of data and accounting records so that the Company can audit and compile them for the timely preparation of financial statements. Where any transaction or action of a subsidiary or associated company falls within the scope of an acquisition or disposal of assets under the relevant notification on the acquisition or disposal of assets, or a connected transaction under the relevant notification on connected transactions, such that the Company is required to seek approval from its board of directors' meeting, and/or approval from its shareholders' meeting, and/or approval from the relevant regulatory authority before entering into such transaction, the subsidiary or associated company may enter into that transaction or take that action only once approval has been obtained from the Company's board of directors' meeting, and/or the Company's shareholders' meeting, and/or the relevant authority (as the case may be).

The Company will establish the necessary plans and actions to ensure that subsidiaries and associated companies disclose information relating to their operating results and financial position to the parent company. The Company will take the necessary action and monitor to ensure that subsidiaries and associated companies have adequate and appropriate information disclosure systems and internal control systems for conducting business. In addition, the Company will closely monitor the performance and operations of such subsidiaries and associated companies, in order to consider establishing policies, or making improvements, to promote the continuous development and growth of the businesses of subsidiaries and associated companies.

Mr. Wisudhi Srisuphan

Chairman of the Board